



Parliamentary Assembly  
Assemblée parlementaire

<http://assembly.coe.int>



COUNCIL OF EUROPE  
CONSEIL DE L'EUROPE

**Doc. 12945**

4 June 2012

## **Election of the Deputy Secretary General of the Council of Europe**

Communication  
Committee of Ministers

**Table of contents**

	<i>Page</i>
1. Letter from the Chairperson of the Ministers' Deputies to the President of the Assembly, dated 2 May 2012 .....	3
2. Resolution CM/Res(2012)4 on the appointment to the post of Deputy Secretary General (adopted by the Committee of Ministers on 2 May 2012 at the 1141st meeting of the Ministers' Deputies) .....	3
3. Candidatures.....	5
3.1. Candidature of Ms Gabriella BATTAINI-DRAGONI.....	5
3.1.1. <i>Letter from the Secretary General of the Council of Europe to the Chairperson of the Ministers' Deputies, dated 21 March 2012</i> .....	5
3.1.2. <i>Letter from the Minister for Foreign Affairs of Italy to the Secretary General of the Council of Europe, dated 20 March 2012</i> .....	5
3.1.3. <i>Curriculum vitae</i> .....	7
3.2. Candidature of Mr Gérard STOUDMANN.....	11
3.2.1. <i>Letter from the Secretary General of the Council of Europe to the Chairperson of the Ministers' Deputies, dated 21 March 2012</i> .....	11
3.2.2. <i>Letter from the Permanent Representative of Switzerland to the Secretary General of the Council of Europe, dated 8 March 2012</i> .....	11
3.2.3. <i>Curriculum vitae</i> .....	13

**1. Letter from the Chairperson of the Ministers' Deputies to the President of the Assembly, dated 2 May 2012**

Mr President,

I have the honour to transmit to you the enclosed Resolution CM/Res(2012)4 on the appointment to the post of Deputy Secretary General of the Council of Europe, adopted by the Committee of Ministers on 2 May 2012, following the meeting of the Joint Committee on 25 April 2012.

*(signed)* Eleanor Fuller  
Chairperson of the Ministers' Deputies

**2. Resolution CM/Res(2012)4 on the appointment to the post of Deputy Secretary General (adopted by the Committee of Ministers on 2 May 2012 at the 1141st meeting of the Ministers' Deputies)**

The Committee of Ministers, under the terms of Article 36.b of the Statute of the Council of Europe,

Having regard to the Regulations relating to the appointment of the Secretary General, Deputy Secretary General and Secretary General of the Assembly having the rank of Deputy Secretary General;

Having regard to Resolution CM/Res(2012)1 on the duration of the term of office of the Deputy Secretary General;

Having examined the two candidatures submitted by the governments of Switzerland and Italy;

Having interviewed the two candidates;

Having consulted the representatives of the Parliamentary Assembly in the Joint Committee on 25 April 2012,

Decides to submit to the Parliamentary Assembly, for appointment to the post of Deputy Secretary General, for a three-year term starting on 1 September 2012, the following candidatures in alphabetical order, with the names of the sponsoring governments in brackets:

- Ms Gabriella Battaini-Dragoni (Italy);
- Mr Gérard Stoudmann (Switzerland).



### 3. Candidatures

#### 3.1. Candidature of Ms Gabriella BATTAINI-DRAGONI

##### **3.1.1. Letter from the Secretary General of the Council of Europe to the Chairperson of the Ministers' Deputies, dated 21 March 2012**

Dear Chairperson,

In accordance with Article 1, paragraph *b*, of the Rules of Procedure for appointment to the posts of Secretary General, Deputy Secretary General and Secretary General of the Parliamentary Assembly, I hereby forward to you the letter from the Italian authorities proposing the candidature of Mrs Gabriella Battaini-Dragoni for the post of Deputy Secretary General, as well as Mrs Battaini-Dragoni's curriculum vitae.

In accordance with Article 1, paragraph *a*, of the above-mentioned Rules, I have been consulted beforehand about this proposal and given my assent.

Yours sincerely,

*(signed)* Thorbjørn Jagland

##### **3.1.2. Letter from the Minister for Foreign Affairs of Italy to the Secretary General of the Council of Europe, dated 20 March 2012**

Dear Secretary General,

In accordance with Section 1.a.ii of the "Regulations relating to the appointment of the Secretary General, Deputy Secretary General and Secretary General of the Assembly", I have the pleasure to inform you that Italy intends to propose Mrs Gabriella Battaini-Dragoni as candidate for the position of Deputy Secretary General of the Council of Europe.

Mrs Battaini-Dragoni, an Italian national currently holding the position of Director General of Programmes of the Organisation, has shown outstanding personal and professional skills through her extensive managerial experience, dating back to 1976. She is therefore highly qualified for the position of Deputy Secretary General, as illustrated in the attached curriculum vitae.

On behalf of the Italian Government, I therefore submit for your consideration this candidature, to which we attach particular importance. Mrs Battaini-Dragoni's appointment would reward a remarkably qualified individual, while ensuring an equitable geographical representation among the highest ranking officials of the Council of Europe as well as an improved gender balance.

With best regards,

*(signed)* Giulio Terzi

### 3.1.3. Curriculum vitae

#### Gabriella BATTAINI-DRAGONI

Director General of Programmes

*Date of Birth* 13 August 1950  
*Nationality* Italian  
*Address* Council of Europe, Office of the Director General of Programmes  
67075 Strasbourg Cedex, France  
*Tel/Fax* +33 (0)3 88 41 21 78  
*E-mail* gabriella.battaini@coe.int

---

#### EDUCATION

- 1976 Bachelors of Arts (*Laurea*) in Foreign Languages and Literature (English, American, French), University of Venice (Ca' Foscari), Italy
- 1975 University Diploma, Institut Européen des Hautes Etudes Internationales, University of Nice, France

#### WORK EXPERIENCE

- Since October 2011 Director General of Programmes (Strategic orientation of the intergovernmental activities of the Council of Europe, supervision of their implementation in both Headquarters and Field missions, responsible for the overall resource mobilisation of the Organisation)
- 2004 - 2011 Sept – Director General of Education, Culture and Heritage, Youth and Sport, Council of Europe (since 2004),
- Council of Europe Coordinator for Intercultural Dialogue (since 2005), responsible for the preparation of the White Paper of the Council of Europe on Intercultural Dialogue “*Living together as equals in dignity*”
- Council of Europe Coordinator for the Campaign against Discrimination (since 2008)
- 2001 Director General of Social Cohesion, Council of Europe
- 1998 Director, Directorate of Social Affairs and Health, Council of Europe
- 1994 Head of Service, Research and Planning Unit, Council of Europe
- 1991 Head of Service, Directorate of Education, Culture and Sport, Council of Europe
- 1981 Administrator, Directorate of Social Affairs and Health, Council of Europe
- 1976 Educational Adviser, European Youth Centre, Council of Europe
- 1973 Departmental Assistant, Department of Economic Geography, University of Venice, Ca' Foscari

#### RECENT PUBLICATIONS

- Speaking across borders: the role of higher education in furthering intercultural dialogue, Council of Europe Higher Education series No. 16, 2010
- Intercultural dialogue and human rights, Sinergy Magazine, The European Law Students' Association, 2, 2008
- Intercultural dialogue: a pan-European Challenge in 2008 and beyond, Europa Nostra, 1, 2008

- Intercultural Dialogue and human rights: a road-map for living together as equals in dignity, ENARGy, European Network against Racism, October 2008
- "Promoting equity through Social Cohesion: the Council of Europe's Strategy" in: *World Bank's World Development Report (WDR), Berlin Workshop Series: Equity and Development*, 2005
- "The Distinctive Role of the Council of Europe in Migration Management: The case of the Euro-Mediterranean Region" in: *European Journal of Migration and Law*, vol. 4, 2003, pp. 491-497.
- "La Lutte Contre l'Exclusion par une Approche Fondée sur l'Accès aux Droits Sociaux" in: *Revue Franco-québécoise Santé, Société et Solidarité*, n° 3, Septembre 2003.
- "Global Standards: The European Experience", in: Katherine Marshall (ed.) *New Social Policy Agendas for Europe and Asia*, Washington, The World Bank, 2002, pp. 481-491
- "Social Inclusion and Social Change : Conditions for Peace and Prosperity in the South East Region" in: *The Road to Stability and Prosperity in South Eastern Europe – A regional Strategy Paper*, The World Bank, Washington, 2000, pp.82-93
- "Premiers pas vers la Cohésion Sociale" in: *Revue du Ministère des Affaires Sociales*, n. 94, June 1999, pp. 90-94

### **SPECIAL RECOGNITIONS**

- *Grande Ufficiale della Repubblica Italiana* by decree of the President of the Italian Republic
- *Ordine di Sant'Agata Agata*, given by the Republic of San Marino
- *Premio Internazionale alla Libertà* given by the Società Libera

### **SHORT PROFESSIONAL BIOGRAPHY**

Mrs Battaini-Dragoni was born in Brescia (Italy) on 13 August 1950. She studied at the University of Venice and received her Bachelor's of Arts in Foreign Languages and Literatures in 1976, specializing in Anglo-American Literature. She undertook International Studies at the Université de Nice, France and received a Diplôme de l'institut Européen des Hautes Etudes Internationales.

Mrs Battaini-Dragoni joined the Council of Europe in 1976 as an Educational Adviser with the European Youth Centre. In 1981, she joined the Directorate of Social Affairs and Health, where she worked for over ten years in legislative, policy and project development in the social fields of health, employment and social protection. From 1991 to 1994 she worked as Head of Service with the Directorate of Education, Culture and Sport of the Council of Europe. In 1994, she joined the Research and Planning Unit of the Council of Europe, responsible for the planning of the Programme of Activities of the Organization.

In 1998, Mrs Battaini-Dragoni was appointed Director of the Directorate General of Social and Economic Affairs. In this capacity, she succeeded to develop a long-term, synergic human-rights based approach to social development. She implemented technical assistance activities and her Directorate developed policy recommendations promoting access to basic social rights and fighting social exclusion.

Mrs Battaini-Dragoni actively participated in the Council of Europe's own internal reform process and brought Social Cohesion to center stage in the post-enlargement agenda of the Organization, receiving the official endorsement of Heads of State and Governments on the occasion of the 2nd Summit of the Council of Europe of 1997.

On 1st July 2001, Mrs Battaini-Dragoni was appointed Director General of Social Cohesion. The Directorate General included the Directorate of the Council of Europe Development Bank, the Directorate of Social Affairs and Health and the European Directorate for the Quality of Medicines. Through a variety of legislative instruments, such as the European Code of Social Security, policy instruments such as recommendations on Access to Social Rights and technical assistance activities, the Directorate contributed to the implementation of the Council of Europe's Strategy on Social Cohesion in the Organization's 47-member states.

Mrs Battaini-Dragoni was the first woman ever to be nominated to the rank of Director General in the Council of Europe.

In 2004, at a crucial moment in the reform process of the Organisation, Ms Battaini-Dragoni was appointed Director General of Education, Culture and Heritage, Youth and Sport. Since her appointment, Mrs Battaini-Dragoni acted as a facilitator for integrated policy making, bringing together more closely the various sectors of her Directorate General, but also preparing synergies between the Directorate General of Social Cohesion and the Directorate General of Education, Culture and Heritage, Youth and Sport. Her objective was modernising the European social model with due regard to cultural factors, citizenship issues, diversity policies and the potential of intercultural dialogue. In the framework of preparations for the 3<sup>rd</sup> Summit of Heads of State and Government of the Council of Europe's Member States in May 2005, she contributed to the streamlining and renewal of the Organisations' mandate in the Education, Culture and Heritage, Youth and Sport fields, which now includes a strong intercultural dimension.

Mrs Battaini-Dragoni has published widely on a variety of social and educational policy topics in both Anglophone and Francophone academic journals and international publications. Her articles on social cohesion, migration issues, social security and intercultural dialogue have appeared in such prestigious journals as the *European Journal of Migration and Law*, the French *Revue du Ministère des Affaires Sociales*, and The *Revue Franco-Québécoise Santé, Société et Solidarité*, etc. She also contributed to two World Bank Publications on social exclusion and social standard issues. She was also featured in the Economic Section of the French newspaper *Le Monde*.

Since 2005, Mrs Battaini-Dragoni was the Council of Europe's Coordinator for Intercultural Dialogue. In this capacity, she has been responsible for the preparation of the Council of Europe "White Paper on Intercultural Dialogue", adopted on 7 May 2008 at ministerial level, the first document of its kind at international level. The White Paper has been translated in 16 languages including Arabic and Jewish and disseminated widely at national and local level. The White Paper advocates, inter alia, the development of intercultural skills, through formal and non formal education and pays tribute to the important contribution of school and youth exchanges in this process. Since 2008, she was responsible for the Council of Europe "Speak out against discrimination" Campaign, run in partnership with journalists and media, addressing the mounting problems of everyday discrimination against certain population groups in the context of growing cultural diversity.

Following the reform of the Council of Europe's Secretariat of 2011, the Secretary General appointed Mrs Battaini-Dragoni to Director General of Programmes, responsible for overseeing the preparation and implementation of the Organisation's bi-annual programme of activities in the intergovernmental field. In her new functions, Mrs Battaini-Dragoni reports directly to the Secretary General with responsibility for coordinating all intergovernmental monitoring, standard setting and cooperation activities in the field of human rights, democracy and the rule of law. She oversees all aspects related to mobilization and management of externally-funded programmes and of the external presence of the Council of Europe offices in the field.

Mrs Battaini-Dragoni is a frequently invited guest speaker at World Bank, UN, OECD, OSCE, Anna Lindh Foundation, ALECSO, UNESCO, Alliance of Civilisations, and EU meetings.

### **3.2. Candidature of Mr Gérard STOUDMANN**

#### **3.2.1. Letter from the Secretary General of the Council of Europe to the Chairperson of the Ministers' Deputies, dated 21 March 2012**

Dear Chairperson,

In accordance with Article 1, paragraph *b*, of the Rules of Procedure for appointment to the posts of Secretary General, Deputy Secretary General and Secretary General of the Parliamentary Assembly, I hereby forward to you the letter from the Swiss authorities proposing the candidature of Mr Gérard Stoudmann for the post of Deputy Secretary General, as well as Mr Stoudmann's curriculum vitae.

In accordance with Article 1, paragraph *a*, of the above-mentioned Rules, I have been consulted beforehand about this proposal and given my assent.

Yours sincerely,

*(signed)* Thorbjørn Jagland

#### **3.2.2. Letter from the Permanent Representative of Switzerland to the Secretary General of the Council of Europe, dated 8 March 2012**

*(Translation)*

Dear Secretary General,

Further to the decision taken by the Ministers' Deputies at their 1132<sup>nd</sup> meeting on 1 February 2012 (item 1.6 of the agenda) and in application of paragraph 1.a (first and fourth sub-paragraphs) and paragraph 1.b of the Regulations relating to the appointment of the Secretary General, the Deputy Secretary General and the Secretary General of the Assembly having the rank of Deputy Secretary General, I wish to inform you that the Swiss Government would like to propose Mr Gérard Stoudmann, currently occupying the position of Special Representative to the Secretary General for Organisational Development and Reform, as candidate for the post of Deputy Secretary General of the Council of Europe.

I would be grateful if you would give your assent to this proposal and forward it to the Committee of Ministers.

Yours faithfully,

*(signed)* Charles-Edouard Held  
Ambassador

### 3.2.3. Curriculum vitae

#### Ambassador Gérard STOUDMANN



Born 23 November 1951, Swiss national

Gérard Stoudmann has devoted his diplomatic career to multilateral diplomacy and international negotiations, mostly in the field of security policy and Human Rights. He started at the end of the Cold War when Switzerland and other non-aligned countries (NNA) were playing a crucial role in the CSCE (Helsinki Process) as mediators between East and West.

As Personal Advisor and Director of the Private Office of the Swiss Minister of Economy and Trade (1989-1993), he followed the European Economic Space negotiations between EFTA and EC, as well as the GATT Uruguay Round Negotiations.

During the Swiss OSCE Chairmanship (1996), as Head of the Task Force at the OSCE HQ in Vienna, he was deeply involved in the political developments in the Balkans and Chechnya.

As Director of OSCE/ODIHR (Office for Democratic Institutions and Human Rights), he assisted and monitored a number of democratic transitions in Central and Eastern Europe. He strengthened and developed the ODIHR capacities beyond its mandate to monitor elections, to include the development of projects promoting democratisation, the rule of Law and Human Rights, including the fight against Human Trafficking.

During his time as Director of the Geneva Centre for Security Policy (GCSP) (2003-2006), he conducted a "track two process" bringing together representatives of Serbian and Kosovar leadership.

In March 2006, UNSG Kofi Annan appointed him High Representative in charge of the supervision and arbitration of the Electoral Process in Côte d'Ivoire (UNSC Res. 1721). After his departure from Côte d'Ivoire, he continued to be active in West Africa as the Special Envoy of the Swiss Foreign Ministry.

In November 2009, the Secretary General of the Council of Europe, Thorbjørn Jagland, appointed him as his Special Representative for Organisational Development and Reform, building on his experience in multilateral organisations. He has since been initiating and advising the Secretary General on organisational change within the Council of Europe.

Through his work in diplomacy and private sector he has developed a strong experience in international negotiation as well as in the management of multilateral bodies. He has a proven track record as a dynamic and result oriented manager. He has developed a solid international network.

Gérard Stoudmann is a member of the Board of Directors of IFES (International Foundation for Electoral Systems), of LOXIAS (a Franco-Swiss foundation supporting the development of health infrastructures and logistics in West Africa). He was also a member of Human Rights Watch Advisory Board until 2006.

## **Chronology**

**November 2009 to present:** Special Representative of the Secretary General for Organisational Development and Reform of the Council of Europe

**November 2008-2009:** Special Envoy of the Swiss Foreign Ministry for Francophone Africa

**2008:** Central African Republic Peace Process: as Senior Advisor to the Centre for Humanitarian Dialogue in Geneva (CHD) he provided guidance and advice to the Preparatory Committee of the Inclusive Political Dialogue

**2006-2007:** UN High Representative for the Elections in Côte d'Ivoire (USG level)

**2003-2006:** Director of the Geneva Centre for Security Policy (Ambassador)

**1997-2003:** Director of OSCE/ODIHR (Office of Democratic Institutions and Human Rights) (Ambassador, ASG level)

**1995-1997:** Deputy Head of the Swiss Delegation to the OSCE in Vienna and Head of the Swiss Chairmanship Task Force in Vienna

**1993-1994:** Director of St-Gallen International Management Symposium and of the Foundation for International Studies at the St-Gallen Business School

**1989-1993:** Personal Advisor to Federal Councillor Jean Pascal Delamuraz, Minister of Trade and Economy and President of the Swiss Confederation

**1987-1989:** Deputy Head of the Swiss Representation to the Council of Europe in Strasbourg

**1982-1987:** Member of the Swiss Delegation of the CSCE Conferences in Madrid, Stockholm, Ottawa, Bern and Vienna, Co-ordinator for CSCE Affairs in the Swiss Foreign Ministry

**1981-1982:** Member of the Swiss Delegation to the European Communities in Brussels

**1977-1980:** Ministry of Defence, officer at the General Staff of the Army, Bern.

**Education:** Law Degree, University of Lausanne. International relations and Strategic Studies program at the Post Graduate Institute for International Studies in Geneva (IUHEI)

**Languages:** French (mother tongue), English (fluent), German

**Civil status:** Married to Elisabeth Rasmusson, Secretary General of the Norwegian Refugee Council